

ÜLKER BİSKÜVİ SANAYİ A.Ş.
08.06.2026 Olağan Genel Kurul Hazır Bulunanlar Listesi

No	Pay Sahibi	İmza	No2	Pay Sahibi2	İmza2
1	MURAT ÜLKER		94	NTCC COLLECTIVE FUNDS FOR EMPLOYEE BENEFIT TRUST	E-lmza
2	PASİFİK TÜKETİM ÜRÜNLERİ SATIŞ VE TİCARET ANONİM ŞİRKETİ		95	LEGAL AND GENERAL COLLECTIVE INVESTMENT TRUST	E-lmza
3	HORIZON HIZLI TÜKETİM ÜRÜNLERİ ÜRETİM PAZARLAMA SATIŞ VE TİCARET ANONİM ŞİRKETİ		96	PENSION PROTECTION FUND	E-lmza
4	PLADIS FOODS LIMITED		97	TEXAS MUNICIPAL RETIREMENT SYSTEM	E-lmza
5	ERGÜN ÖZTEMÜR			FIDELITY SALEM STREET TRUST-FIDELITY TOTAL INTERNATIONAL INDEX	
6	VASFİYE TEZER DURUKAN		98	FUND	E-lmza
7	MEHLİKA SİBEL DURUKAN		99	MSCI ACWI EX-U.S İMI INDEX FUND B2	E-lmza
8	İMDAT ŞAŞ		100	LEGAL AND GENERAL ASSURANCE PENSION MANAGEMENT	E-lmza
9	AHMET TEVFIK EKVURAN			SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS- SPARTAN TOTAL	
10	RİDVAN GAŞOĞLU		101	INTERNATIONAL INDEX POOL	E-lmza
11	HASAN KAHRİMAN		102	XTRACKERS (IE) PUBLIC LIMITED COMPANY	E-lmza
12	BETHAN KOÇAMAN			WELLINGTON TRUST COMPANY NATIONAL ASSOCIATION MULTIPLE	
13	MERHAN YERGÜN		103	COMMON TRUST FUNDS TRUST	E-lmza
14	TAMER İZZET BEYAZOĞLU		104	STATE OF NEW MEXICO STATE INVESTMENT COUNCIL	E-lmza
15	MEHMET KÜL			558 W67L WELLINGTON TRUST COMPANY NATIONAL ASSOCIATION	
16	İNÇİ AKYOL		105	MULTIPLE COLLECTIVE INVESTMENT FUNDS TRUST IN	E-lmza
17	EREN NEYİŞ		106	AMUNDI INDEX SOLUTIONS	E-lmza
18	OLGUN NEYİŞ		107	MANAGED PENSION FUNDS LIMITED	E-lmza
19	FARUK EMRE SAK			AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EMERGING	
20	ENSAR SERKAN ÖZEN		108	MARKETS EQUITY ETF	E-lmza
21	AHMET TUTUNGEN			STATE STREET MSCI ACWI EX USA İMI SCREENED NON-LENDING COMMON	
22	ENVER DOĞAN NAMAR		109	TRUST FUND	E-lmza
23	ŞÜKRÜ ERKAN NAMAR			FIDELITY SALEM STREET TRUST-FIDELITY FLEX INTERNATIONAL FOCUSED	
24	AHMET ENİS EREN		110	INDEX FUND	E-lmza
25	HAMZA İNAN		111	JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITYETF	E-lmza
26	MEHMET HALİL KILIÇER		112	LEGAL AND GENERAL EUROPEAN INDEX TRUST	E-lmza
27	HALİL GEZER		113	AVIVA INVESTORS INVES.FUNDS ICVC AV.INVES.INTER.IN.TRA.FUND	E-lmza
28	ÖZCAN ARSLAN		114	ISHARES CORE MSCI EMERGING MARKETS İMI INDEX ETF	E-lmza
29	ŞAHİN KAYAOĞLU		115	GOVERNMENT OF NORWAY	E-lmza
30	ONUR ÜNLÜ		116	ISHARES IV PUBLIC LIMITED COMPANY	E-lmza
31	GOLDMAN SACHS ETF TRUST-GOLDMAN SACHS MARKETBETA EMERGING MARKETS EQUITY ETF	E-lmza	117	TEACHER RETIREMENT SYSTEM OF TEXAS	E-lmza
32	AVANTIS CIBC EMERGING MARKETS EQUITY ETF	E-lmza		FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INTERNATIONAL INDEX	
33	GOLDMAN SACHS ETF TRUST II-GOLDMAN SACHS MARKETBETA (R) TOTAL INTERNATIONAL EQUITY ETF	E-lmza	118	FUND	E-lmza
34	M ULTI-ADVISOR FUNDS INTERNATIONAL EQUITY VALUE FUNDS	E-lmza	119	VANGUARD TOTAL WORLDSTOCK INDEX FUND	E-lmza
35	HSBC EFTS PLC-HSBC MSCI EMERGING MARKETS SMALL CAP SCREENED UCITS ETF	E-lmza	120	THRIFT SAVINGS PLAN	E-lmza
36	HSBC INDEX TRACKER FTSE ALL-WORLD INDEX FUND	E-lmza	121	THE REGENTS OF THE UNIVERSITY OF CALIFORNIA	E-lmza
37	ROYAL LONDON EQUITYFUND ICVC	E-lmza		122 EMERGING MARKETS SMALL CAPITALİZ.EQU.INDEX NON-LENDABLE FUND	
38	FRIENDS LIFE LIMITED	E-lmza	123	ISHARES İİ PUBLIC LIMITED COMPANY	E-lmza
39	BNP PARIBAS FUNDS TURKEY EQUITY	E-lmza	124	GLOBAL OPPORTUNITIES FUND LIMITED	E-lmza
40	REASSURE LIMITED	E-lmza	125	CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM	E-lmza
41	AI CONTINENTAL EUROPEAN EQUITY INDEX (CUSTOM SCREENED) FUND	E-lmza	126	TRUST FOR THE PENSION PLAN OF THE CHUBB CORPORATION	E-lmza
42	AMUNDI ETF ICAV-AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF	E-lmza	127	STATE STREET SPDR S AND P EMERGING MARKETS CARBON AWARE ETF	E-lmza
43	ISHARES PUBLIC LIMITED COMPANY	E-lmza	128	TEACHER RETIREMENT SYSTEM OF TEXAS	E-lmza
44	ALI BAHADIR DURAN	E-lmza	129	LGPS CENTRAL GLOBAL EX UK PASSIVE EQUITY FUND	E-lmza
45	INVESCO MARKETS İİ PUBLIC LIMITED COMPANY	E-lmza		VARIABLE INSURANCE PRODUCTS FUND II-INTERNATIONAL INDEX	
46	CUSTODY BANK OF JAPAN LTD. RE: SMTB DAIWA/WELLINGTON EUROPEAN EQUITY FUND (FOFS ONLY)(QII ONLY)	E-lmza	130	PORTFOLIO	E-lmza
47	CITY OF NEW YORK GROUP TRUST	E-lmza		CUSTODY BANK OF JAPAN LTD. RE: SOMPO JAPAN FORTIS TURKISH	
48	LEGAL AND GENERAL FUTURE WORLD ESG TILTED AND OPTIMISED EMERGING MARKETS INDEX FUND	E-lmza	131	EQUITIES MOTHER FUND	E-lmza
49	VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	E-lmza	132	STICHTING JURIDISCH EIGENDOM FGR VGZ	E-lmza
50	AMERICAN CENTURY ICAV	E-lmza	133	ISHARES EMERGING MARKETS İMI EQUITY INDEX FUND	E-lmza
51	FLEXSHARES MORNINGSTAR EMERGING MARKETSFACOR TILT INDEX FU	E-lmza	134	SCHWAB EMERGING MARKETS EQUITY ETF	E-lmza
52	NORTHERN TRUST INVESTMENTS COLLECTIVE FUNDS TRUST	E-lmza	135	VANGUARD EMERGING MARKETS EX-CHINA ETF	E-lmza
53	SALT RIVER PIMA-MARICOPA INDIAN COMMUNITY	E-lmza	136	ISHARES EMERGING MARKETS SMALL-CAP ETF	E-lmza
54	POLUNIN FUNDS	E-lmza	137	SHELL TRUST BERMUDALTD AS T.O.T.SHELL OVERS.COUNT.PENS.FUND	E-lmza
55	STRATEGIC INTERNATIONAL EQUITY FUND	E-lmza		VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL	
56	THE INCUBATION FUND LTD.	E-lmza	138	INTERNATIONAL STOCK MARKET INDEX TRUST	E-lmza
57	UTAH STATE RETIREMENT FUND	E-lmza		FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL INDEX	
58	CITY OF NEW YORK GROUP TRUST	E-lmza	139	FUND	E-lmza
59	ISHARES CORE MSCI EMERGING MARKETS ETF	E-lmza	140	WASHINGTON STATE INVESTMENT BOARD	E-lmza
60	VANGUARD ESG INTERNATIONAL STOCK ETF	E-lmza	141	LEGAL AND GENERAL GLOBAL EMERGING MARKETS INDEX FUND	E-lmza
61	TEACHERS' RETIREMENT SYSTEM OF OKLAHOMA	E-lmza	142	UBS ASSET MANAGEMENT LIFE LTD	E-lmza
62	OHIO POLICE AND FIRE PENSION FUND	E-lmza	143	UNITED NATIONS JOINT STAFF PENSION FUND	E-lmza
63	STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS	E-lmza	144	POLUNIN EMERGINING MARKETS SMALLCAP FUND LLC	E-lmza
64	STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS	E-lmza	145	THE HARTFORD INTERNATIONAL VALUE FUND	E-lmza
65	CHEVRON UK PENSION PLAN	E-lmza	146	DOODGE AND COX WORLDWIDE FUNDS PLC	E-lmza
66	COLLEGE RETIREMENT EQUITIES FUND	E-lmza	147	CITY OF NEW YORK GROUP TRUST	E-lmza
67	EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND B	E-lmza	148	LEGAL GENERAL INTERNATIONAL INDEX TRUST	E-lmza
68	SPDR S AND P EMERGING MARKETS EX-CHINA ETF	E-lmza	149	VANGUARD EMRG MKT STOCK INDEX	E-lmza
69	SPDR PORTFOLIO EMERGING MARKETS ETF	E-lmza		THE MASTER TRUST BANK OF JAPAN LTD. AS TRUSTEE FOR GOVERNMENT	
70	VANGUARD INVESTMENTS FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX FUND	E-lmza	150	PENSION INV.	E-lmza
71	NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MARKET INDEX FUND - NON-LENDING	E-lmza	151	MURAT AKBULUT	E-lmza
72	THRIFT SAVINGS PLAN	E-lmza	152	EMRAH ERDEM UFLUOĞLU	E-lmza
73	BLACKROCK INST.TRUSTCOMP.N.A.INV.FUN.FO.EMPLO.BENEFIT TRUSTS	E-lmza	153	FRANKLIN TEMPLETON ICAV	E-lmza
74	LEGAL AND GENERAL ICAV	E-lmza	154	FRANKLIN TEMPLETON ICAV	E-lmza
75	STATE OF ALASKA RETIREMENT AND BENEFITS PLANS	E-lmza	155	MELLON BANK N.A. EMPLOYEE BENE COLLINVEST FUND PLAN	E-lmza
76	STATE STREET MSCI EMERGING MARKETS SMALL CAP INDEX NON-LENDING COMMON TR	E-lmza	156	EATON VANCE TRUST COM. PAR. STRUC.EMER.MARK.CORE EQUITY FUND	E-lmza
77	ASSET MANAGEMENT EXCHANGE UCITS CCF	E-lmza	157	NON US EQUITY MANAGERS PORTFOLIO 3 OFFSHORE MASTER L.P.	E-lmza
78	THE PEOPLE'S BANK OF CHINA	E-lmza	158	PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO	E-lmza
79	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EX-CHINA EQUITY ETF	E-lmza	159	WILMINGTON GLOBAL ALPHA EQUITIES FUND	E-lmza
80	HARTFORD INTERNATIONAL EQUITY FUND	E-lmza	160	NON-US EQUITYMANAGERS: PORTFOLIO 1 (SERIES)	E-lmza
81	DODGE AND COX EMERGING MARKETS STOCK FUND	E-lmza	161	CAUSEWAY INTERNATIONAL OPPORTUNITIES FUND	E-lmza
82	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY ETF	E-lmza		EATON VANCE COLLECTIVE INVESTMENT TRUST FOR EMPLOYEE BENEFIT	
83	STATE STREET GLOBAL ALL CAP EQUITY EX-U.S. INDEX PORTFOLIO	E-lmza	162	PLANS EMERGING MARKETS EQUITY FUND	E-lmza
84	MANAGED PENSION FUNDS LIMITED	E-lmza	163	VIRGINIA RETIREMENT SYSTEM	E-lmza
85	LOS ANGELES CITY EMPLOYEES RETIREMENT SYSTEM	E-lmza	164	ISHARES EMERGING MARKETS EQUITY INDEX FUND(UK)	E-lmza
86	HALLIBURTON COMPANY EMPLOYEE BENEFIT MASTER TRUST	E-lmza	165	VERIZON MASTER SAVINGS TRUST	E-lmza
87	CUSTODY BANK OF JAPAN LTD. RE: SMTB AXA İM EMERGING SMALL CAP EQUITY MOTHER FUND	E-lmza		EATON VAN TR COMP COM TR FUND-PARAM STRU EM MAR EQ COM TR	
88	LOS ANGELES COUNTY EMPLOYEES RETIREMENT ASSOCIATIO	E-lmza	166	FU	E-lmza
89	SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF	E-lmza	167	ISHARES CONTINENTAL EUROPEAN EQUITY INDEX FUND (UK)	E-lmza
90	SSJ I734 SPDR S+P EMERGING MARKETS SMALL CAP ETF	E-lmza	168	VANGUARD FTSE ALL-WORLD EX-US INDEX FUND	E-lmza
91	AVIVA LIFE AND PENSIONS UK LTD	E-lmza	169	ALASKA PERMANENT FUND CORPORATION	E-lmza
92	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II	E-lmza	170	LEGAL AND GENERAL UCITS ETF PUBLIC LIMITED COMPANY	E-lmza
93	IRISH LIFE ASSURANCE PLC	E-lmza	171	BNY MELLON EMERGING MARKETS EQUITY ETF	E-lmza
			172	VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX FUND	E-lmza
			173	DOMINION ENERGY INC. DEFINED BENEFIT MASTER TRUST	E-lmza
			174	CF DV ACWI EX-U.S.İMI FUND	E-lmza
			175	FIRST TRUST EMERGING MARKETS SMALL CAP ALPHADEX FUND	E-lmza
			176	ENSIGN PEAK ADVISORS INC.	E-lmza
			177	CAUSEWAY INTERNATIONAL OPPORTUNITIES CIT	E-lmza
			178	MAN NUMERIC EXPLORER	E-lmza
			179	VANGUARD FUNDS PUBLIC LIMITED COMPANY	E-lmza
				VANGUARD FUNDS PLC-VANGUARD ESG EMERGING MARKETS ALL CAP	
			180	UCITS ETF	E-lmza
			181	VANGUARD FUNDS PUBLIC LIMITED COMPANY	E-lmza
				VANGUARD INVESTMENT SERIES PLC-VANGUARD ESG EMERGING	
			182	MARKETS ALL CAP EQUITY INDEX FUND	E-lmza
			183	CATHOLIC RESPONSIBLE INVESTMENTS INTERNATIONAL EQUITY FUND	E-lmza
			184	REDWHEEL FUNDS-REDWHEEL GLOBAL SMALL CAP VALUE FUND	E-lmza
			185	VANGUARD FUNDS PLC - VANGUARD ESG GLOBAL ALL CAP UCITS ETF	E-lmza
			186	VANGUARD FUNDS PUBLIC LIMITED COMPANY	E-lmza
			187	SEGALL BRYANT HAMILL EMERGINGMARKETS SMALL CAP FUND LP	E-lmza
			188	SEGALL BRYANT HAMILL COLLECTIVE INVESTMENT TRUST	E-lmza

Şirketin Sermayesi	369.275.855
Asgari Toplantı Nisabı	
Asaleten Hazır Bulunan Pay Tutarı	780.058.501
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	35.872.480
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	210.466.637,974
Mevcut Toplantı Nisabı	247.119.176,475

Yönetim Kurulu Üyeleri Toplantı Başkanı Bakanlık Temsilcisi Tutanak Yazmanı Oy Toplama Memuru