

**FINANCIAL AND OPERATIONAL BULLETIN • [30.09.2026]**

Outstanding financial results, operational developments, and strategic steps of the period

**REVENUE****6.065.725.029 TL**

+184% Compared to the same period of the previous year

**EBITDA / MARGIN****2.263.696.203 TL / %37**

24% in the same period of the previous year

**EXPORTS****2.435.666.460 TL**

Share in revenue is 40%

**NET DEBT****860.974.540 TL**

71% Compared to the end of the previous year

**EQUITY****8.369.740.070 TL**

31% Compared to the end of the previous year

**NET DEBT / EQUITY****%10**

End of the previous year %8

**FINANCIAL PERFORMANCE**

| Indicator               | 30.09.2025           | 30.09.2026             | Change | Q3 2025              | Q3 2026              | Change |
|-------------------------|----------------------|------------------------|--------|----------------------|----------------------|--------|
| Revenue                 | 2.133.365.290 TL     | 6.065.725.029 TL       | %184   | 712.986.199 TL       | 2.375.261.630 TL     | %233   |
| Gross Profit / Margin   | 648.299.526 TL / %30 | 2.367.121.710 TL / %39 | %9     | 176.164.597 TL / %25 | 913.204.625 TL / %38 | %13    |
| EBITDA / Margin         | 510.847.676 TL / %24 | 2.263.696.203 TL / %37 | %13    | 99.882.179 TL / %14  | 910.252.788 TL / %38 | %24    |
| Operating Profit        | 342.487.975 TL       | 2.175.951.062 TL       | %535   | -13.383.652 TL       | 872.841.784 TL       | %6.622 |
| Net Period Profit/ Loss | 800.005.568 TL       | 1.955.529.871 TL       | %144   | 211.312.396 TL       | 756.267.939 TL       | %258   |

**OPERATIONAL AND STRATEGIC DEVELOPMENT**

- We provide services to nearly 30 countries worldwide.
- Admitted to the NATO and MKE tender platforms.
- A partnership agreement has been signed with Norway-based Nordic Deployment.
- Accepted into the Ministry of Trade's Responsible Program.
- ISO 27001 Certificate has been obtained.
- Başköy construction has reached the 80% level.
- Contact offices have been opened in Ankara and Bulgaria.
- Number of employees has reached 434.
- Included in the BIST 100 and BIST Participation 30 indices.

**BRIEF SUMMARY OF THE PERIOD**

As of September 30, 2026, TCK by Kiraç increased its revenue by 184% compared to the same period of the previous year to 6.07 billion TL, while bringing its EBITDA to 2.26 billion TL and EBITDA margin to 37%. While the 535% increase in operating profit points to the strengthening in operational performance, export revenue reaching 2.44 billion TL accounted for 40% of total revenue.

The Company achieved 75.8% of its 8 billion TL revenue target set for 2026 in the first nine months. Reaching the 80% level in the Başköy investment, exporting to approximately 30 countries, and international collaborations are among the key developments supporting the Company's growth strategy.

**CONTACT**

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