FROM THE BOARD OF DIRECTORS OF OYAK ÇİMENTO FABRİKALARI A.Ş.
INVITATION TO THE EXTRAORDINARY MEETING
OF THE GENERAL ASSEMBLY OF SHAREHOLDERS TO BE HELD ON 2 DECEMBER 2026

The Extraordinary Meeting of the General Assembly of Shareholders of our Company shall be held on Wednesday, 2 December 2026 at 11:00 at Wyndham Ankara Hotel, located at Yaşam Caddesi, 4. Sokak No:4 Söğütözü/ANKARA, in order to discuss and resolve upon the items set out in the agenda below. (*)

Pursuant to Article 30 of the Capital Markets Law, the list of attendees is prepared by the Board of Directors of our Company on the basis of the list of shareholders obtained from Merkezi Kayıt Kuruluşu A.Ş. (Central Registry Agency, "CRA"), and only those shareholders whose names appear on such list may attend the General Assembly. Pursuant to Article 415 of the Turkish Commercial Code, shareholders whose names appear on the list of attendees prepared by the board of directors are entitled to attend the general assembly meeting. In preparing the list of attendees, the "List of Shareholders" obtained from the Central Registry Agency as of 23:59 on the day preceding the date of the general assembly shall be taken as the basis in respect of dematerialised shares. Shareholders whose names appear on such list may attend the Extraordinary General Assembly Meeting of our Company in person upon presentation of proof of identity.

Shareholders wishing to attend the General Assembly Meeting electronically, either in person or through their representatives, pursuant to Article 1527 of the Turkish Commercial Code are required to notify their preference via the Electronic General Assembly System (EGAS) through the CRA system. Where a representative is to attend the General Assembly Meeting on behalf of a shareholder, the identity details of such representative must be registered in EGAS. Authorisation may also be granted in this manner where the representative is to attend the meeting physically.

The shareholders of our Company may attend the Extraordinary General Assembly Meeting physically or electronically, either in person or through their representatives. Attending general assembly meetings electronically, appointing representatives, submitting proposals, expressing opinions and casting votes shall be carried out through the Electronic General Assembly System (EGAS) provided by Merkezi Kayıt Kuruluşu A.Ş. (CRA). Electronic participation in the General Assembly is possible only by means of the secure electronic signatures of shareholders or their representatives. Accordingly, shareholders wishing to carry out transactions in the Electronic General Assembly System (EGAS) are, in particular, required to register with the e-MKK Information Portal of Merkezi Kayıt Kuruluşu A.Ş. (CRA) and record their contact details therein, and must also hold a secure electronic signature. Shareholders or their representatives who have not registered with the e-MKK Information Portal and who do not hold a secure electronic signature shall not be able to attend the general assembly meeting electronically through EGAS.

Shareholders or their representatives wishing to attend the meeting electronically are required to fulfil their obligations in accordance with the provisions of the "Regulation on General Assemblies of Joint Stock Companies to be Held by Electronic Means", published in the Official Gazette dated 28 August 2012 and numbered 28395, and the "Communiqué on the Electronic General Assembly System to be Applied at General Assemblies of Joint Stock Companies", published in the Official Gazette dated 29 August 2012 and numbered 28396. Otherwise, they shall not be able to attend the meeting. Detailed information on EGAS is available at www.mkk.com.tr.

Shareholders who will not be able to attend the meeting physically or electronically in person and who will be represented by a proxy are required to issue their powers of attorney in accordance with the specimen below, or to obtain the specimen proxy form from our Company's Head Office or from our Company's website at www.oyakcimento.com, and, having also complied with the requirements set out in the Capital Markets Board's "Communiqué on Voting by Proxy and Proxy Solicitation" (No. II-30.1), to submit either a power of attorney bearing a notarised signature or a power of attorney to which a declaration of signature executed before a notary public is attached.

Respectfully announced to our esteemed shareholders.

(*) Pursuant to Article 29 of the Capital Markets Law, no separate invitation to the General Assembly Meeting shall be sent to our shareholders by registered mail.

AGENDA OF THE EXTRAORDINARY GENERAL ASSEMBLY MEETING TO BE HELD ON 2 DECEMBER 2026

1. Opening, formation of the Meeting Chairmanship and moment of silence,
2. Authorisation of the Meeting Chairmanship to sign the minutes of the General Assembly Meeting and other related documents,
3. Discussion of and resolution on the proposal of the Board of Directors regarding the distribution of profit,
4. Closing.

ANNEX 1: Specimen Power of Attorney

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POWER OF ATTORNEY
OYAK ÇİMENTO FABRİKALARI A.Ş.

I hereby appoint ....., whose details are set out below, as my proxy to represent me, to vote, to make proposals and to sign the necessary documents in line with my views stated below at the extraordinary general assembly meeting of OYAK Çimento Fabrikaları A.Ş. to be held on 2 December 2026 at 11:00 at Wyndham Ankara Hotel, located at Yaşam Caddesi, 4. Sokak No:4 Söğütözü/ANKARA.

Proxy(*):
Name and Surname/Trade Name:
Turkish ID No./Tax ID No., Trade Registry and Registration No., and MERSİS No.:
(*) For proxies of foreign nationality, the equivalents of the above information, if any, must be submitted.

A) SCOPE OF THE AUTHORITY OF REPRESENTATION
For sections 1 and 2 below, the scope of the authority of representation shall be determined by selecting one of the options (a), (b) or (c).

1. With respect to the Items on the General Assembly Agenda:
a) The proxy is authorised to vote in accordance with its own opinion.
b) The proxy is authorised to vote in accordance with the proposals of the company's management.
c) The proxy is authorised to vote in accordance with the instructions set out in the table below.
Instructions:
Where option (c) is selected by the shareholder, instructions specific to each agenda item shall be given by marking one of the options (accept or reject) provided opposite the relevant general assembly agenda item and, where the reject option is selected, by stating the dissenting opinion, if any, requested to be recorded in the minutes of the general assembly.

Agenda Items (*)	**Accept**	**Reject**	**Dissenting Opinion**
1. Opening, formation of the Meeting Chairmanship and moment of silence			
2. Authorisation of the Meeting Chairmanship to sign the minutes of the General Assembly Meeting and other related documents			
3. Discussion of and resolution on the proposal of the Board of Directors regarding the distribution of profit			
4. Closing			

(*) The items on the General Assembly agenda shall be listed individually. If the minority has a separate draft resolution, this shall also be indicated separately so as to enable voting by proxy.

2. Special instructions on other matters that may arise at the General Assembly meeting and, in particular, on the exercise of minority rights:

a) The proxy is authorised to vote in accordance with its own opinion.
b) The proxy is not authorised to represent on these matters.
c) The proxy is authorised to vote in accordance with the special instructions below.

SPECIAL INSTRUCTIONS: Special instructions, if any, to be given by the shareholder to the proxy shall be stated here.

B) The shareholder shall specify the shares it wishes the proxy to represent by selecting one of the options below.
1. I hereby approve the representation by the proxy of my shares detailed below.
a) Number – Nominal value:
b) Ratio to the total shares/voting rights held by the shareholder:

2. I hereby approve the representation by the proxy of all of my shares included in the list of shareholders entitled to attend the general assembly prepared by the CRA on the day preceding the date of the general assembly.

NAME AND SURNAME or TRADE NAME OF THE SHAREHOLDER (*)
Turkish ID No./Tax ID No., Trade Registry and Registration No., and MERSİS No.:
Address:
(*) For shareholders of foreign nationality, the equivalents of the above information, if any, must be submitted.

SIGNATURE