FORD OTOMOTİV SANAYİ A.Ş.
24.11.2026 Olağanüstü Genel Kurul Hazır Bulunanlar Listesi

No	Pay Sahibi	TCKN / VKN	Uyruk	Adres	Grup	Payların İtibari Değeri	Katılım Tercihi	Temsilci Türü	Temsilci Ad Soyad Unvan	Temsilcinin TCKN / VKN	İmza
1	KOÇ HOLDİNG ANONİM ŞİRKETİ										
2	FORD DEUTSCHLAND ENGINEERING GMBH										
3	VEHBİ KOÇ VAKFI										
4	KOÇ HOLDİNG EMEKLİ VE YARDIM SANDIĞI VAKFI İKTİSADİ İŞLETMESİ										
5	AMUNDI ETF ICAV-AMUNDI FTSE ALL WORLD GDP-WEIGHTED UCITS ETF										
6	FRIENDS LIFE LIMITED										
7	AMUNDI ETF ICAV-AMUNDI PRIME ALL COUNTRY WORLD UCITS ETF										
8	HSBC GLOBAL INVESTMENT FUNDS										
9	PUTM ACS EMERGING MARKETS FUND										
10	ROYAL LONDON EQUITYFUND ICVC										
11	HSBC INDEX TRACKER FTSE ALL-WORLD INDEX FUND										
12	PUTM ACS SUSTAINABLE INDEX EMERGING MARKET EQUITY FUND										
13	REASSURE LIMITED										
14	HSBC ETFS PLC-HSBC EMERGING MARKET SCREENED EQUITY UCITS ETF										
15	ISHARES EMERGING MARKETS EQUITY INDEX FUND(UK)										
16	EATON VANCE TRUST COM. PAR. STRUC.EMER.MARK.CORE EQUITY FUND										
17	EATON VANCE COLLECTIVE INVESTMENT TRUST FOR EMPLOYEE BENEFIT PLANS EMERGING MARKETS EQUITY FUND										
18	BNY MELLON EMERGING MARKETS EQUITY ETF										
19	FRANKLIN TEMPLETON ICAV										
20	ISHARES II PUBLIC LIMITED COMPANY										

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21	FIRST TRUST EMERGINGMARKETS ALPHADEX FUND
22	FRANKLIN TEMPLETON ICAV
23	FIRST TRUST GLOBAL FUNDS ICAV-FIRST TRUST EMERGING MARKETS ALPHADEX(R) UCITS ETF
24	GOVERNMENT EMPLOYEES PENSION FUND
25	BLACKROCK COLLECTIVE INVESTMENT FUNDS-ISHARES EMERGING MARKETS EQUITY ESG INDEX FUND (UK)
26	VANGUARD FTSE ALL-WORLD EX-US INDEX FUND
27	SOUTH CALIFORNIAN EDISON COMPANY NUCLEAR QUALIFIED
28	GOLDMAN SACHS ETF TRUST-GOLDMAN SACHS MARKETBETA EMERGING MARKETS EQUITY ETF
29	LEGAL AND GENERAL UCITS ETF PUBLIC LIMITED COMPANY
30	EMERGING MARKETS EQUITY SELECT ETF
31	STICHTING PENSIONFONDS RAIL AND OPENBAAR VERVOER
32	ISHARES CONTINENTAL EUROPEAN EQUITY INDEX FUND (UK)
33	MANULIFE MULTIFACTOR EMERGING MARKETS INDEX ETF
34	PACER EMERGING MARKETS CASH COWS 100 ETF
35	VANGUARD INTERNATIONAL HIGH DIVIDEND YIELD INDEX FUND
36	FRANKLIN EMERGING MARKETS EQUITY INDEX ETF
37	EATON VAN TR COMP COM TR FUND-PARAM STRU EM MAR EQ COM TR FU
38	GOLDMAN SACHS ETF TRUST II-GOLDMAN SACHS MARKETBETA (R) TOTAL INTERNATIONAL EQUITY ETF
39	"FRANKLIN TEMPLETON ETF TRUST?FRANKLIN EMERGING MARKET CORE DIVIDEND TILT INDEX ETF"
40	AVANTIS CIBC EMERGING MARKETS EQUITY ET

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41	SEB EMERGING MARKETSFOND
42	SEB DYNAMISK AKTIEFOND
43	VANGUARD INVESTMENT SERIES PLC-VANGUARD ESG EMERGING MARKETS ALL CAP EQUITY INDEX FUND
44	VANGUARD FUNDS PLC-VANGUARD ESG EMERGING MARKETS ALL CAP UCITS ETF
45	VANGUARD FUNDS PUBLIC LIMITED COMPANY
46	VANGUARD FUNDS PUBLIC LIMITED COMPANY
47	VANGUARD FUNDS PLC-VANGUARD FTSE ALL-WORLD EX US UCIT ETF
48	VANGUARD FUNDS PLC-VANGUARD FTSE GLOBAL ALL-CAP UCITS ETF
49	VANGUARD FUNDS PLC - VANGUARD ESG GLOBAL ALL CAP UCITS ETF
50	VANGUARD FUNDS PUBLIC LIMITED COMPANY
51	SEB SICAV 1 SEB EMERGING MARKETS FUND
52	AHMET ALİ ŞAHİN
53	MACKENZIE EMERGING MARKETS EQUITY INDEX ETF
54	AI CONTINENTAL EUROPEAN EQUITY INDEX (CUSTOM SCREENED) FUND
55	STICHTING RABOBANK PENSIOENFONDS
56	BAILLIE GIFFORD AND CO LIMITED
57	MERCER UNHEDGED OVERSEAS SHARES TRUST
58	COLONIAL FIRST STATE EMERGING MARKETS FUND 6
59	STOREBRAND SICAV
60	JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITYETF
61	ILIM FUNDS PUBLIC LIMITED COMPANY
62	FORD MOTOR COMPANY DEFINED BENEFIT MASTER TRUST
63	LEGAL AND GENERAL ASSURANCE PENSION MANAGEMENT
64	ISHARES ENHANCED EMERGING MARKETS ACTIVE ETF
65	INVESTERINGSFORENINGEN DANSKE INVEST SELECT GLOBAL QUANT ? ACCUMULATING
66	JNL EMERGING MARKETS INDEX FUND

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67	STATE OF ALASKA RETIREMENT AND BENEFITS PLANS
	CUSTODY BANK OF JAPAN LTD. RE: SOMPO JAPAN
68	FORTIS TURKISH EQUITIES MOTHER FUND
69	MERCER UCITS COMMON CONTRACTUAL FUND
70	OMERS ADMINISTRATION CORPORATION
	STICHTING PENSIOENFONDS VOOR DE
71	WONINGCORPORATIES
	VANGUARD FIDUCIARY TRUST COMPANY
	INSTITUTIONAL TOTAL INTERNATIONAL STOCK
72	MARKET INDEX TRUST
73	FRANKLIN TEMPLETON INVESTMENT FUND
74	CHUNGHWA POST CO.LTD
75	SCHWAB EMERGING MARKETS EQUITY ETF
76	ISHARES INTERNATIONAL DIVIDEND GROWTH ETF
77	VANGUARD EMERGING MARKETS EX-CHINA ETF
78	ASSET MANAGEMENT EXCHANGE UCITS CCF
	TEACHER'S RETIREMENT SYSTEM OF THE CITY OF NEW
79	YORK
80	LEGAL GENERAL INTERNATIONAL INDEX TRUST
	VERDIPAPIRFONDET STOREBRAND INDEKS NYE
81	MARKEDER
82	LGPS CENTRAL GLOBAL EX UK PASSIVE EQUITY FUND
83	GOVERNMENT OF NORVWAY
	LEGAL AND GENERAL GLOBAL EMERGING MARKETS
84	INDEX FUND
	VANGUARD TOTAL INTERNATIONAL STOCK INDEX
85	FUND
86	STRATEGIC INTERNATIONAL EQUITY FUND
87	VANGUARD EMRG MKT STOCK INDEX
88	UTAH STATE RETIREMENT FUND
	AVIVA INVESTORS INVES.FUNDS ICVC
89	AV.INVES.INTER.IN.TRA.FUND
90	AUSTRALIAN SUPER
91	MANAGED PENSION FUNDS LIMITED

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92	VARIABLE INSURANCE PRODUCTS FUND II- INTERNATIONAL INDEX PORTFOLIO
93	EMERGING MARKETS ALPHA TILTS FUND B
94	STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL
95	JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT TRUST
96	STICHTING PHILIPS PENSIOENFONDS
97	HOSPITAL AUTHORITY PROVIDENT FUND SCHEME
98	BLACKROCK STRATEGIC FUNDS
99	STICHTING TITLEHOLDER FCA PRO BELEGGINGFONDSEN
100	STOREBRAND EMERGING MARKETS PLUS
101	COLUMBIA THREADNEEDLE (UK) ICVC III-CT UNIVERSAL MAP INCOME FUND
102	ABS DIRECT EQUITY FUND LLC
103	FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INTERNATIONAL INDEX FUND
104	VANGUARD INTERNATIONAL SHARES HIGH YIELD FUND
105	MERCER EMERGING MARKETS SHARES FUND
106	PARAMETRIC TAX-MANAGED EMERGINGMARKETS FUND
107	THE PEOPLE'S BANK OF CHINA
108	IRISH LIFE ASSURANCE PLC
109	MANAGED PENSION FUNDS LIMITED
110	DIVERSIFIED EQUITY MASTER PORTFOLIO OF MASTER INVESTMENT PORTFOLIO
111	LAERERNES PENSION FORSIKRINGSAKTIESELSKAB
112	DESJARDINS EMERGING MARKETS EQUITY INDEX ETF
113	PARAMETRIC EMERGING MARKETS FUND
114	JPMORGAN BANK IRELAND PLC AS TRUSTEE FOR BLACKROCK UCITS FUNDS
115	EURIZON FUND
116	FLEXSHARES MORNINGSTAR EMERGING MARKETSFACTOR TILT INDEX FU
117	ISHARES III PUBLIC LIMITED COMPANY
118	LEGAL AND GENERAL EUROPEAN INDEX TRUS

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	BLACKROCK EMERGING MARKETS LONG/SHORT
119	EQUITY FUND OF BLACKROCK FUNDS
120	UBS ASSET MANAGEMENT LIFE LTD
121	STOREBRAND GLOBAL ALL COUNTRIES
	SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER
122	ETF
123	VANGUARD ESG INTERNATIONAL STOCK ETF
124	STICHTING DEPOSITARY APG EME MULTI CLIENT POOL
	FLEXSHARES INTERNATIONAL QUALITY DIVIDEND
125	INDEX FUND
	JOHN HANCOCK MULTIFACTOR EMERGING MARKETS
126	ETF
	DEUTSCHE ASSET MANAGEMENT S.A.-ARERO-DER
127	WELTFONDS
	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING
128	MARKETS EX-CHINA EQUITY ETF
	VANGUARD INVESTMENTS FUNDS ICVC-VANGUARD
129	FTSE GLOBAL ALL CAP INDEX FUND
	BLACKROCK
	INST.TRUSTCOMP.N.A.INV.FUN.FO.EMPLO.BENEFIT
130	TRUSTS
131	BLACKROCK FUNDS I ICAV
	AMERICAN CENTURY ETF TRUST-AVANTIS
132	RESPONSIBLE EMERGING MARKETS EQUITY ETF
133	VANGUARD TOTAL WORLDSTOCK INDEX FUND
	WESTPAC WHOLESALE INTERNATIONAL SHARE NO.2
134	TRUST
135	ARERO-DER WELTFONDS-ESG
	STATE STREET (R) SPDR(R) S.P EMERGING MARKETS EX-
136	CHINA ETF
137	VALIC COMPANY I EMERGING ECONOMIES FUND
	E.SUN COMMERCIAL BANK LTD. IN ITS CAPACITY AS
	MASTER CUSTODIAN OF EASTSPRING INVESTMENTS
138	GLOBAL MUL
	SCOTTISH WIDOWS MANAGED INVESTMENT FUNDS
139	ICVC-INTERNATIONAL EQUITY TRACKER FUNI

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140	LEGAL AND GENERAL ICAV
141	F AND C INVESTMENT TRUST PLC
142	LEGAL AND GENERAL FUTURE WORLD ESG TILTED AND OPTIMISED EMERGING MARKETS INDEX FUND
143	MINEWORKERS PENSION SCHEME
144	STATE STREET (R) SPDR (R) PORTFOLIO EMERGING MARKETS ETF
145	FLEXSHARES INTERNATIONAL QUALITY DIVIDEND DYNAMIC INDEX FUND
146	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II
147	XTRACKERS (IE) PUBLIC LIMITED COMPANY
148	PENSION PROTECTION FUND
149	JPMORGAN BETABUILDERS EMERGING MARKETS EQUITY ETF
150	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY ETF
151	LEGAL AND GENERAL GLOBAL EQUITYINDEX FUND
152	BLACKROCK SUSTAINABLE AWARE ADVANTAGE EMERGING MARKETS EQUITY FUND OF BLACKROCK FUNDS
153	FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL INDEX FUND
154	GLOBAL EX US ALPHA TILTS FUND B
155	AVIVA LIFE AND PENSIONS UK LTD
156	MONETARY AUTHORITY OF SINGAPORE
157	THE PEOPLE'S BANK OF CHINA
158	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY FUND
159	CENGİZ ERDOĞAN
160	ŞEBNEM SELVER
161	MEHMET GÖKHAN AKSOY
162	TRIGON NEW EUROPE FUND
163	UNIVERSAL-INVESTMENT-GESELLSCHAFT MBH FOR UI-ZW-FONDS
164	UNIVERSAL INVESTMENT GESELLSCHAFT MBH FOR UI-BA-FONDS
165	BERK BERENSEL

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166 OLGU TEMÜRTÜRKAN

167 BAHTİYAR ÇETİN

INVESCO MARKETS III PLC - INVESCO FTSE EMERGING

168 MARKETS HIGH DIVIDEND LOW VOLATILITY UCITS ETF

Şirketin Sermayesi	3.509.100.000
Asgari Toplantı Nisabı	%60
Asaleten Hazır Bulunan Pay Tutarı	57.757
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	83.181.387
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	2.881.239.299,100
Mevcut Toplantı Nisabı	2.964.478.443,100

Yönetim Kurulu Üyeleri — Toplantı Başkanı

Güven Özyurt — Josephine Mary Payne — Güven Özyurt

Bakanlık Temsilcisi	Tutanak Yazmanı	Oy Toplama Memuru	Bağımsız Denetçi
Turgut Köse	Saibe Gül Ertuğ Gerişkovan	Josephine Mary Payne	Barış Bülbül

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